2018

FISCAL YEAR

ANNUAL FINANCIAL REPORT BOARD OF COUNTY ROAD COMMISSIONERS

Crawford County

Michigan

Year Ended 2018

The financial report accurately reflects the Revenues and Expenditures of all road work and funds by systems, and conforms with the requirements of Act 51, Public Acts of 1951, as amended

ATTEST
Chief Financial Officer
Chairman
 Date

Report Date: 1/3/2019 Crawford Page 1 of 24

Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

BALANCE SHEET Assets

General Operating Fund

1. Cash	\$2,509,913.39
2. Investments	260,496.61
3. AccountsReceivable :	
a. Michigan Transportation Fund	593,691.76
b. State Trunkline Maintenance	10,701.23
c. State Transportation Department - Other	72,226.28
d. Due on County Road Agreement	0.00
e. Due on Special Assessement	0.00
f. Sundry Accounts Receivable	43,027.24
Inventories/Pre-Paid Insurance/Other	
4 Defermed Frances Chale Aid	0.00
4. Deferred Expense State Aid	226,831.95
5. Road Materials	98,960.11
Equipment Materials and Parts	115,085.00
7. Prepaid Insurance	
8. Deferred Expense - Federal Aid	0.00
9. Other	0.00

10. TOTAL ASSETS \$3,930,933.57

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

Liabilities and Fund Balances

<u>Liabilities</u>

11. Accounts Payable	\$162,126.27
12. Notes Payable (Short Term)	0.00
13. Accrued Liability	78,351.72
14. Advances	305,249.00
15. Deferred Revenue - Special Assessment District	0.00
16. Deferred Revenue - EDF Forest Rd.(E)	0.00
17. Deferred Revenue	0.00
18. Other	14,563.00

Fund Balances

22. Total Fund Balances	3,370,643.58
21. County Road Commission Fund	773,470.21
20. Local Road Fund	159,330.50
19. Primary Road Fund	2,437,842.87

23. TOTAL LIABILITIES AND FUND BALANCES \$3,930,933.57

Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

CAPITAL ASSETS ACCOUNT GROUP

Assets_	(A)	(B)	
24. Land		\$73,091.64	
25. Land Improvements	\$0.00		
25 a.Less: Accumulated Depreciation	0.00	0.00	
26. Depletable Assets	0.00		
26 a.Less: Accumulated Depreciation	0.00	0.00	
27. Buildings	1,948,226.00		
27 a.Less: Accumulated Depreciation	(940,016.00)	1,008,210.00	
28. Equipment - Road	5,634,367.00		
28 a.Less: Accumulated Depreciation	(4,118,331.00)	1,516,036.00	
29. Equipment - Shop	159,820.00		
29 a.Less: Accumulated Depreciation	(76,930.00)	82,890.00	
30. Equipment - Engineers	20,853.00		
30 a.Less: Accumulated Depreciation	(12,508.00)	8,345.00	
31. Equipment - Yard and Storage	0.00		
31 a.Less: Accumulated Depreciation	0.00	0.00	
32. Equipment and Furniture - Office	62,214.00		
32 a.Less: Accumulated Depreciation	(56,366.00)	5,848.00	
33. Infrastructure	16,751,550.00		
33 a.Less: Accumulated Depreciation	(3,052,235.00)	13,699,315.00	
34. Vehicles	0.00		
34 a.Less: Accumulated Depreciation	0.00	0.00	
35. Construction Work in Progress		700,968.00	
, and the second	36. Total Assets		\$17,094,703.64
Equities			
_ 			
37. Plant and Equipment Equity			
	37 a.Primary	3,225,214.00	
	37 b.Local	170,174.64	
	37 c.Co. Road Comm.	0.00	
	37 d.Infrastructure	13,699,315.00	¢17 004 702 64
	38. Total Equities	_	\$17,094,703.64
Long Term Debt			
39. Bonds Payable (Act 51)		0.00	
40. Notes Payable (Act 143)		169,621.00	
41. Vested Vacation and Sick Leave Payable		232,513.00	
42. Installment/Lease Purchase Payable		842,407.00	
43. Other		0.00	
	44. Total Liabilities		\$1,244,541.00
Fiduciary Fund		_	
45. Deferred Compensation (Pension) Plan			\$0.00
,		_	· .

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

STATEMENT OF REVENUES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Taxes				
46. County Wide Millage	\$588,291.72	\$0.00	\$0.00	\$588,291.72
47. Other	0.00	0.00	0.00	0.00
48. Total Taxes	588,291.72	0.00	0.00	588,291.72
Licenses and Permits				
49. Specify	0.00	0.00	31,263.40	31,263.40
Federal Sources				
50. Surface Tran. Program (STP)	0.00	0.00	0.00	0.00
51. C Funds - Federal	0.00	0.00	0.00	0.00
52. D Funds - Federal	0.00	0.00	0.00	0.00
53. Bridge	0.00	0.00	0.00	0.00
54. High Priority	0.00	0.00	0.00	0.00
55. Other 56. Total Federal Sources	89,028.00 89,028.00	0.00	0.00	89,028.00 89,028.00
STATE SOURCES				
Michigan Transportation Fund				
57. Engineering	5,864.36	4,135.64	_	10,000.00
58. Snow Removal 59. Urban Road	0.00	68,402.78	_	68,402.78
60. Allocation	0.00 2,093,001.81	0.00 1,476,017.25	_	3,569,019.06
61. Total MTF	2,098,866.17	1,548,555.67	_	3,647,421.84
Other				
62. Local Bridge	0.00	0.00	_	0.00
63. Other	266,413.02	0.00	0.00	266,413.02
64. Total Other	266,413.02	0.00	0.00	266,413.02
Economic Development Fund				
65. Target Industries (A)	0.00	0.00	_	0.00
66. Urban Congestion (C)	0.00	0.00		0.00
67. Rural Primary (D)	0.00	0.00		0.00
68. Forest Road (E)	89,055.94	0.00	_	89,055.94
69. Urban Area (F)	0.00	0.00	_	0.00
70. Other	68,646.29	0.00		68,646.29
71. Total EDF	157,702.23	0.00	_	157,702.23
72. Total State Sources	\$2,522,981.42	\$1,548,555.67	\$0.00	\$4,071,537.09

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

STATEMENT OF REVENUES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Contributions From Local Units				
73. City and Village	\$0.00	\$0.00	\$0.00	\$0.00
74. Township Contr.	0.00	459,752.29	0.00	459,752.29
75. Other	0.00	0.00	0.00	0.00
76. Total Contributions	0.00	459,752.29	0.00	459,752.29
Charges for Service				
77. Trunkline Maintenance	0.00		947,386.78	947,386.78
78. Trunkline Non-maintenance	0.00		445,657.57	445,657.57
79. Salvage Sales	0.00	0.00	6,408.17	6,408.17
80. Other	0.00	0.00	0.00	0.00
81. Total Charges	0.00	0.00	1,399,452.52	1,399,452.52
Interest and Rents				
82. Interest Earned	3,340.26	354.73	2,041.33	5,736.32
83. Property Rentals	0.00	0.00	5,146.68	5,146.68
84. Total Interest/Rents	3,340.26	354.73	7,188.01	10,883.00
Other				
85. Special Assessments	0.00	0.00	0.00	0.00
86. Land and Bldg. Sales	0.00	0.00	0.00	0.00
87. Sundry Refunds	0.00	0.00	0.00	0.00
88. Gain (Loss) Equip. Disp.	110,826.45	5,602.27	0.00	116,428.72
89. Contributions from Private Sources	0.00	0.00	0.00	0.00
90. Other	0.00	0.00	33,505.11	33,505.11
91. Total Other	110,826.45	5,602.27	33,505.11	149,933.83
Other Financing Sources				
92. County Appropriation	0.00	0.00	0.00	0.00
93. Bond Proceeds	0.00	0.00	0.00	0.00
94. Note Proceeds	0.00	0.00	0.00	0.00
95. Inst. Purch./Leases	250,897.00	0.00	0.00	250,897.00
96. Total Other Fin. Sources	250,897.00	0.00	0.00	250,897.00
97. TOTAL REVENUE AND OTHER FINANCING SOURCES	<u>\$3,565,364.85</u>	\$2,014,264.96	\$1,471,409.04	\$7,051,038.85

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

STATEMENT OF EXPENDITURES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Construction/Capacity Improvement				
98. Roads	\$0.00	\$0.00		\$0.00
99. Structures	0.00	0.00		0.00
100. Roadside Parks	0.00	0.00		0.00
101. Special Assessments	0.00	0.00		0.00
102. Other	(15,605.74)	0.00		(15,605.74)
103. Total Construction/Cap. Imp.	(15,605.74)	0.00		(15,605.74)
Preservation - Structural Improvements				
104. Roads	326,920.42	450,824.46		777,744.88
105. Structures	84,108.49	0.00		84,108.49
106. Safety Projects	0.00	0.00		0.00
107. Roadside Parks	0.00	0.00		0.00
108. Special Assessments	0.00	0.00		0.00
109. Other	0.00	0.00		0.00
110. Total Preservation - Struct. Imp.	411,028.91	450,824.46		861,853.37
Maintenence 111. Roads	489,872.23	1,016,203.54		1,506,075.77
112. Structures	30,173.42	0.00		30,173.42
113. Roadside Parks	0.00	0.00		0.00
114. Winter Maintenance	453,987.95	451,003.71		904,991.66
115. Traffic Control	40,143.02	50,287.38		90,430.40
116. Total Maintenance	1,014,176.62	1,517,494.63		2,531,671.25
117. Total Construction, Preservation And Maintenance	1,409,599.79	1,968,319.09		3,377,918.88
Other 118. Trunkline Maintenance	0.00		925,844.36	925,844.36
119. Trunkline Non-maintenance	0.00		445,657.57	445,657.57
120. Administrative Expense	143,183.42	199,936.64	ТТЭ,057.57	343,120.06
121. Equipment - Net	127,909.85	300,002.15	186,802.80	614,714.80
122. Capital Outlay - Net	137,606.03	(0.01)	21,881.65	159,487.67
123. Debt Principal Payment	258,031.10	0.00	0.00	258,031.10
124. Interest Expense	34,878.10	0.00	0.00	34,878.10
125. Drain Assessment	0.00	0.00	0.00	0.00
126. Other	0.00	0.00	0.00	0.00
127. Total Other	701,608.50	499,938.78	1,580,186.38	2,781,733.66
128. Total Expenditures	\$2,111,208.29	\$2,468,257.87	\$1,580,186.38	\$6,159,652.54

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

STATEMENT OF CHANGES IN FUND BALANCES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
129. Total Revenues And Other	10 707 004 07	10.044.054.05		J. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7. 7.
Financing Sources	\$3,565,364.85	\$2,014,264.96	\$1,471,409.04	\$7,051,038.85
130. Total Expenditures	2,111,208.29	2,468,257.87	1,580,186.38	6,159,652.54
131. Excess of Revenues Over (Under) Expenditures	1,454,156.56	(453,992.91)	(108,777.34)	891,386.31
132. Optional Transfers 132 a. Primary to Local (50%) 132 b. Local to Primary (15%)	(460,000.00) 0.00	460,000.00 0.00	-	0.00
133. Emergency Transfers (Local to Primary)	0.00	0.00	_	0.00
134. Total Optional Transfers	(460,000.00)	460,000.00		0.00
135. Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	994,156.56	6,007.09	(108,777.34)	891,386.31
136. Beginning Fund	1,443,686.31	153,323.41	882,247.55	2,479,257.27
137. Adjustment	0.00	0.00	0.00	0.00
138. Beginning Fund Balance Restated	1,443,686.31	153,323.41	882,247.55	2,479,257.27
139. Interfund Transfer(County to Primary and/or Local)	0.00	0.00	0.00	0.00
140. Ending Fund Balance	\$2,437,842.87	\$159,330.50	\$773,470.21	\$3,370,643.58

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

EQUIPMENT EXPENSE

Direct	Equipm	ient Ex	pense
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141. Labor and Fringe Benefits142. Depreciation		\$262,163.01 624,761.70	
143. Other		221,236.73	
	144. Total Direct		1,108,161.44
145. Indirect Equipment Expense			418,366.48
Operating Equipment Expense			
146. Labor and Fringe Benefits		33,744.19	
147. Operating Expenses		268,634.21	

148. Total Operating

149. TOTAL EQUIPMENT EXPENSE

\$1,828,906.32

\$302,378.40

Equipment Rental Credits:

	Primary	Local	County	Total
150. Construction/Capacity Improvement	0.00	3,908.41		3,908.41
151. Preservation - Structural Improvement	12,218.67	113,334.90		125,553.57
152. Maintenance	240,430.30	475,324.28		715,754.58
153. Inventory Operations	0.00	0.00	27,262.36	27,262.36
154. MDOT	0.00		276,932.57	276,932.57
155. Other Reimbursable Charges	0.00	0.00	0.00	0.00
156. All Other Charges	0.00	0.00	64,780.03	64,780.03
157. Total Equipment Rental Credits	252,648.97	592,567.59	368,974.96	1,214,191.52
	(A)	(B)	(C)	(D)
158. (Gain) or Loss on Usage of Equipment				614,714.80

PRORATION OF EQUIPMENT USAGE GAIN OR LOSS

(Net Equipment Expense)

159. Equipment Rental Credits	\$252,648.97	\$592,567.59	\$368,974.96	\$1,214,191.52
	(A)	(B)	(C)	(D)
160. Percent of Total	20.81 %	48.80 %	30.39 %	100.00 %
161. Prorated Total Equipment Expense	380,558.82	892,569.74	555,777.76	1,828,906.32
162. Prorated Gain/Loss On Usage	127,909.85	300,002.15	186,802.80	614,714.80
(Net Equipment Expense)				

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

DISTRIBUTIVE EXPENSE - FRINGE BENEFITS

	Total Labor Charge		Distributive Calc.
163. Primary Construction/Cap. Imp.	\$0.00		\$0.00
164. Primary Preservation - Struct. Imp.	13,164.68		16,676.06
165. Primary Maintenance	166,983.08		211,507.88
166. Local Construction/Cap. Imp.	2,411.20		3,054.13
167. Local Preservation - Struct. Imp.	90,613.21		114,774.56
168. Local Maintenance	313,332.84		392,145.93
169. Inventory	10,010.66		0.00
170. Equipment Expense - Direct	115,661.69		146,501.32
171. Equipment Expense - Indirect	87,650.14		111,021.36
172. Equipment Expense - Operating	14,887.48		18,856.71
173. Administration	156,423.46		198,132.50
174. State Trunkline Maintenance	222,678.63		
175. Sundry Account Rec.	0.00		
176. Capital Outlay	52,471.91		66,561.67
177. Other	275,750.12		407,088.84
178. Total Payroll	\$1,522,039.10		
179. Less Applicable Payroll	(159,914.90)		
180. Total Applicable Labor Cost	\$1,362,124.20	Total Distributive	\$1,686,320.96

	709-714 Vacation Holiday Sick Leave Longevity	719 Workers Comp. Insurance	715 - 718 Soc. Sec. Retirement	716 Health Insurance	717 Life and Disability Insurance	720 - 725 Other	Distributive Total Calc.
181. Total Fringe Benefits	\$247,112.98	\$85,246.28	\$745,325.90	\$623,026.58	\$9,444.19	\$0.00	\$1,710,155.9
182. Less: Benefits Recovered	0.00	0.00	0.00	0.00	0.00	0.00	0.0
183. Less: Refunds	(67.50)	(23,477.78)	0.00	(265.43)	(24.26)	0.00	(23,834.9
184. Benefits to be Distributed	247,045.48	61,768.50	745,325.90	622,761.15	9,419.93	0.00	1,686,320.9
185. Applicable Labor Cost	1,362,124.20	1,362,124.20	1,362,124.20	1,362,124.20	1,362,124.20	1,362,124.20	
186. Factor	0.181368	0.045347	0.547179	0.457199	0.006916	0.000000	1.23800

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

DISTRIBUTIVE EXPENSE - OVERHEAD Account No. 705 - 957

	Cost of Operations	Distributed Total
187. Primary Construction/Cap. Imp.	\$0.00	\$0.00
188. Primary Preservation - Struct Imp.	356,822.45	38,365.55
189. Primary Maintenance	915,176.32	98,399.76
190. Local Construction/Cap. Imp.	15,244.14	1,639.05
191. Local Preservation - Struct. Imp.	391,572.58	42,101.88
192. Local Maintenance	1,371,233.88	147,435.07
193. Other	0.00	0.00
194. TOTAL	\$3,050,049.37	\$327,941.31

	790 Small Road Tools	791 Inventory Adjustment	882 Liability	716 Health Insurance	Other	Total
195. Expenses Distributed	1,529.99	3,456.21	11,187.27	211,559.24	100,207.52	\$327,940.23
196. Applicable Operation Cost	3,050,049.37	3,050,049.37	3,050,049.37	3,050,049.37	3,050,049.37	
197. Factor	0.000502	0.001133	0.003668	0.069363	0.032854	\$0.107520

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

ANALYSIS OF CONSTRUCTION AND MAINTENANCE

Optional for noncontract counties

	Performed by County		Performed I	by Contractor	Totals	
	Primary	Local	Primary	Local	Primary	Local
198. Constr/Cap. Imp.	\$0.00	\$0.00	\$(15,605.74)	\$0.00	\$(15,605.74)	\$0.00
199. Preser - Struct. Imp.	75,823.48	421,580.29	335,205.43	29,244.17	411,028.91	450,824.46
200. Special Assessment	0.00	0.00	0.00	0.00	0.00	0.00
201. Maintenance	985,172.47	1,506,257.66	29,004.15	11,236.97	1,014,176.62	1,517,494.63
202. Total	\$1,060,995.95	\$1,927,837.95	\$348,603.84	\$40,481.14	\$1,409,599.79	\$1,968,319.09

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

ANALYSIS OF ACCOUNTS RECEIVABLE

Optional for noncontract counties

	Trunkline	MDOT
	Maintenance	Other
203. Labor	\$222,678.63	\$0.00
204. Fringe Benefits	274,686.75	0.00
205. Equipment Rental	276,932.57	0.00
206. Materials	50,048.49	410,744.30
207. Handling Charges	0.00	0.00
208. Overhead	101,497.92	34,913.27
209. Other	0.00	0.00
210. Total Charges for Current Year	\$925,844.36	\$445,657.57
211. Beginning Balance	372,046.89	138,098.26
212. Sub-Total	1,297,891.25	583,755.83
213. Less Credits	(1,287,190.02)	(511,529.55)
214. Ending Balance	\$10,701.23	\$72,226.28

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

SCHEDULE OF CAPITAL OUTLAY

215. Land and Improvements (971 - 974)	\$0.00
216. Buildings (975)	57,009.05
217. Equipment Road (976, 981)	785,321.05
218. Equipment Shop (977)	47,460.00
219. Equipment Engineers (978)	0.00
220. Equipment - Yard and Storage (979)	0.00
221. Equipment Office (980)	0.00
222. Depletable Assets (987)	0.00
223. Total Capital Outlay:	\$889,790.10

	Primary	Local	County	Total
224. Total Capital Outlay:	832,781.05	0.00	57,009.05	889,790.10
225. Less: Equipment Retirements 689	(32,399.28)	0.00	(1,624.15)	(34,023.43)
226. Sub-total	800,381.77	0.00	55,384.90	855,766.67
227. Less: Depreciation and Depletion 968	(662,775.74)	(0.01)	(33,503.25)	(696,279.00)
228. Net Capital Outlay Expenditure	\$137,606.03	\$(0.01)	\$21,881.65	\$159,487.67

DISTRIBUTION OF GAIN OR LOSS ON DISPOSAL OF ASSETS

	Primary	Local	County	Total
229. Beginning Capital Asset Balance				
Prior Year's Report (Pg. 3)	2,533,890.65	128,087.98	0.00	2,661,978.63
230. Percentage of Total	95.19 %	4.81 %	0.00 %	100.00 %
231. Gain or (loss) on disposal of assets 693	110,826.45	5,602.27	0.00	116,428.72

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

PRESERVATION EXPENDITURES - 90% OF MTF RETURNS

(For Compliance with Section 12(16) of Act 51)

	Primary Road Fund	Local Road Fund	Total
232. Michigan Transportation Fund (MTF) Returns			\$3,647,421.84
<u>DEDUCTIONS</u>			
233. Administrative Expense (from Page 6 Expenditures)			343,120.06
234. Total Capital Outlay (from Page 13)			889,790.10
235. Debt Principal Payment (from Page 6 Expenditures)			258,031.10
236. Interest Expense (from Page 6 Expenditures)			34,878.10
236 a. Total Deductions 236 b. Adjusted MTF Returns			1,525,819.36 2,121,602.48
237. Preser - Struct Imp (from Page 6 Expenditures)	\$411,028.91	\$450,824.46	861,853.37
238. Routine Maintenance (from Page 6 Expenditures)	1,014,176.62	1,517,494.63	2,531,671.25
239. Less Federal Aid for Preser - Struct Imp	0.00	0.00	0.00
240. TOTAL RD EXPENSE (Excluding Fed Aid)	1,425,205.53	1,968,319.09	3,393,524.62
241. 90% of Adjusted MTF Returns			1,909,442.23

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

TEN YEARS OF QUALIFIED EXPENDITURES FOR NON MOTORIZED IMPROVEMENTS

(for Compliance with Section 10K of Act 51)

Fiscal Year	2009	2010	2011	2012	2013
Expenditures (\$)	0.00	9,924.18	116,619.09	64,238.16	144,584.30
Fiscal Year	2014	2015	2016	2017	2018
Expenditures (\$)	163,413.39	71,837.49	163,682.63	283,043.00	0.00

242. TOTAL \$1,017,342.24

Total must equal or exceed 1% of your Fiscal Year MTF returns multiplied by $10\,$

 $3,647,421.84 \times .10 = 364,742.18$

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

INDIRECT EQUIPMENT AND STORAGE EXPENSE Activity 511

Account Number	Account Name	Amount Recorded
707	Wages - Shop and Garage	\$87,650.14
712-724	Fringe Benefits - Shop Employees	111,021.36
721	Drug Testing	856.25
728	Office Supplies - Shop	0.00
731	Janitor Supplies - Shop	2,552.66
733	Welding Supplies	2,700.03
734	Safety Supplies - Shop	0.00
736	Tire Shop Supplies	0.00
737	Shop Supplies	30,142.72
791	Equipment Material/Parts Inventory Adjustment	0.00
801	Contractual Services - Shop	85.00
805	Health Services	0.00
806	Laundry Services	5,166.11
807	Data Processing - Shop	0.00
810	Education Expense - Shop	0.00
850-859	Communications - Shop	0.00
861	Travel and Mileage - Shop Employees	0.00
862	Freight Costs	0.00
875	Insurance - Shop Buildings	0.00
876	Insurance - Boiler and Machine	0.00
878	Insurance - Fleet	43,194.83
883	Insurance - Underground Tank	0.00
921-923	Utilities - Shop and Storage Buildings	34,185.62
931	Buildings Repairs and Maintenance	10,489.48
932	Yard and Storage Repairs and Maintenance	6,853.13
933	Shop Equipment Repairs and Maintenance	2,658.16
934	Office Equipment Repairs and Maintenance	530.00
941	Equipment Rental - Shop Pickup/Wrecker	6,453.03
944-947	Underground Storage Tank Expense	0.00
956	Safety Expense - Shop	2,083.92
968	Depreciation - Shop Building	33,769.44
968	Depreciation - Storage Building	0.00
968	Depreciation - Shop Equipment	22,245.01
968	Depreciation - Stockroom Expense	0.00
707	Other:	15,729.59
	243. TOTAL	\$418,366.48

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

ADMINISTRATIVE EXPENSE SCHEDULE AND ALLOCATION

(for Compliance with Section 14(4) of Act 51)

Account Number	Account Name	Amount Recorded
703-708	Salaries and Wages	\$156,423.46
709-714	Administrative Leave	0.00
724	Fringe Benefits	198,132.50
727	Postage	1,845.00
728	Office Supplies	3,619.61
730	Dues and Subscriptions	505.00
801	Contractual Services	15,934.03
803	Legal Services	12,000.00
804	Auditing and Accounting Services	8,300.00
807	Data Processing	0.00
810	Education	0.00
850-853	Communications	5,820.28
861	Travel and Mileage	11,496.59
862	Freight	0.00
873	Public Relations	0.00
874	Advertising	2,735.36
875	Insurance - Building and Contents	615.00
876	Insurance - Boiler and Machinery	0.00
877	Insurance - Bonds	339.30
880	Insurance - Umbrella	0.00
881	Insurance - Errors and Omissions	18,639.66
882	Insurance - General Liability	0.00
920-923	Utilities	6,159.02
931	Building Repair/Maintenance	4,253.38
934	Office Equipment Repair/Maintenance	2,267.87
942	Building Rental	0.00
955-956	Miscellaneous	14,328.83
966-967	Overhead	0.00
968	Depreciation - Buildings	12,182.89
968	Depreciation - Engineering Equipment	427.50
968	Depreciation - Office Equipment and Furniture	1,602.04
	Other:	1,833.21
	244. TOTAL	\$479,460.53
Credits to Administra		
646	Handling Charges on Materials Sold	0.00
629	Overhead - State Trunkline Maintenance	(101,433.20)
691	Purchase Discounts	0.00
	Other:	(34,907.27)
	Total Credits to Administrative Expense	\$(136,340.47)
	245. Net Administrative Expense	\$343,120.06

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

Forest Road Report

This information is required by Act 231, P.A. of 1987, as amended.

Road Name	Location		Amount Spent (\$)	Project Type
Four Mil Rd	Charter Township of Grayling		155,000.00	Resurfacing
		246. Total	\$155,000.00	

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

CONSTRUCTION / CAPACITY IMPROVEMENTS / STRUCTURAL IMPROVEMENTS Summary

CONSTRUCTION / CAPACITY IMPROVEMENTS

	Primary System		Local System				
ROADS	*Unit			Expenditures	*Unit		Expenditures
247. New Construction, New Location	1.00	mi.	х	\$(15,605.74)	0.00	mi.	\$0.00
248. Widening	0.00	mi.		0.00	0.00	mi.	0.00
BRIDGES							
249. New Location	0.00	ea.		0.00	0.00	ea.	0.00
250. TOTAL CONSTRUCTION/CA	PACITY IMP			\$(15,605.74)			\$0.00

PRESERVATION - STRUCTURAL IMPROVEMENTS

	Prim	ary Sy	yster	n	Loca	al Syst	tem
ROADS	*Unit			Expenditures	*Unit		Expenditures
251. Reconstruction	0.00	mi.	х	\$0.00	0.00	mi.	\$0.00
252. Resurfacing	1.00	mi.		326,920.42	1.00	mi.	450,824.46
253. Gravel Surfacing	0.00	mi.		0.00	0.00	mi.	0.00
254. Paving Gravel Roads	0.00	mi.		0.00	0.00	mi.	0.00
SAFETY PROJECTS							
255. Intersection Improvements	0.00	ea.		0.00	0.00	ea.	0.00
256. Railroad Crossing Improvements	0.00	ea.		0.00	0.00	ea.	0.00
257. Other	0.00	ea.		0.00	0.00	ea.	0.00
MISCELLANEOUS							
258. Roadside Parks	0.00	ea.		0.00	0.00	ea.	0.00
259. Other	0.00	ea.		0.00	0.00	ea.	0.00
260. Subtotals				326,920.42			450,824.46
BRIDGES							
261. Replacement	0.00	ea.		84,108.49	0.00	ea.	0.00
262. Recondition or Repair	0.00	ea.		0.00	0.00	ea.	0.00
263. Replace with Culvert	0.00	ea.		0.00	0.00	ea.	0.00
264. Bridge Subtotals				84,108.49			0.00
265. TOTAL PRESERVATI	ON - STRUCT	IMP		\$411,028.91			\$450,824.46

^{*}All Units are to be reported in the Fiscal Year that the project is opened for use.

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

SCHEDULE OF TOWNSHIP MILEAGE AND POPULATION

Local Roads

17.12

Primary Roads

Miles	Outside
Munic	inalities

Population Rate Per Capita

Miles Outside Municipalities

	Munic	ipalities		Munici	palities			
Township	Total Local (mi)	Local Urban (mi)	Funds Received (\$)	Total Primary (mi)	Primary Urban (mi)	Funds Received (\$)	Population Outside Municipalities	Funds Received (\$)
Beaver Creek	91.82	0.00	221,194.38	33.16	0.00	72,753.04	1,736	29,720.32
Frederic	59.99	0.00	144,515.91	24.80	0.00	54,411.20	1,137	19,465.44
Grayling	142.84	0.00	344,101.55	47.31	0.00	103,798.14	5,827	99,758.24
Lovells	88.34	0.00	212,811.05	36.75	0.00	80,629.50	626	10,717.12
Maple Forest	39.58	0.00	95,348.22	13.43	0.00	29,465.42	653	11,179.36
South Branch	103.63	0.00	249,644.66	24.49	0.00	53,731.06	2,007	34,359.84
266. Totals	526.20	0.00	\$1,267,615.77	179.94	0.00	\$394,788.36	11,986	\$205,200.32
Local Road Rate Pe	er Mile		2409 Primary	Road Rate Per	Mile	219	94	
Local Urban Road	Rate Per Mile		2092 Primary	Urban Road Ra	ate Per Mile	125	53	

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

SCHEDULE OF TOWNSHIP EXPENDITURES AND CONTRIBUTIONS Expenditures

Township	Construction/ Capacity Improvement (\$)	Preservation - Struct Improvement (\$)	Total (\$)	Township Contributions* (\$)
Beaver Creek	0.00	0.00	0.00	439.85
Frederic	0.00	0.00	0.00	200.00
Grayling	0.00	242,027.67	242,027.67	297,498.57
Lovells	0.00	0.00	0.00	300.00
Maple Forest	0.00	64,778.02	64,778.02	100.00
South Branch	0.00	179,696.18	179,696.18	161,213.87
267. Totals	\$0.00	\$486,501.87	\$486,501.87	\$459,752.29

^{*}The Township Contributions Totals and the Funds expended for Construction and Preservation amount may not balance. The Township Contributions list all funds contributed by each township and will balance back to the amount reported on the Statement of Revenues, Line 74, Township Contributions.

The total funds expended are for Construction and Preservation only. They do not contain funds expended for Routine Preventative Maintenance.

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

ASSET MANAGEMENT Projects Completed During the County Fiscal Year

Work Type: Bit Resurf & Curb & Gutter

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
368625	228,915.00	11/02/2017	Asphalt

Work Type: Bituminous Resurfacing

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
743256	163,386.00	10/04/2017	Asphalt

Report Date: 1/3/2019 Crawford

Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

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Sub Ledger Report

Line: 18 Other (Identify)

Account	Description	Amount (\$)
228.000	Due to S.O.M.	14,563.00

Line: 49 Specify - County

Account	Description	Amount (\$)
451.000	Permit Fees	31,263.40

Line: 55 FS-Other - Primary

Account	Description	Amount (\$)
510.001	Federal Funds	89,028.00

Line: 63 OTH-Other - Primary

Account	Description	Amount (\$)
560.001	Extra allocation from S.O.M.	266,413.02

Line: 70 EDF-Other - Primary

	Account	Description	Amount (\$)
ĺ	510.004	MDOT Grants	68,646.29

Line: 90 Other 2 Other - County

Account	Description	Amount (\$)
675.000	Misc & yard materials	33,505.11

Line: 102 Other - Primary

Account	Description	Amount (\$)
454	Industrial Through Way	(15,605.74)

Line: 143 Other - Primary

Account	Description	Amount (\$)
510	Balance of 510	221,236.73

Line: 156 All Other Charges - County

Account	Description	Amount (\$)
941.000	Balance of all other Equipment	64,780.03

Line: 177 Other - Distributive Calculation

Account	Description	Amount (\$)
514	Fringe	407,088.84

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Year Ended - 2018

Start: 10/01/2017 **End:** 09/30/2018

Line: 177 Other - Total Labor Charge

Account	Description	Amount (\$)
513, 514	Labor	275,750.12

Line: 195 Expenses Distributed - Other

Account	Description	Amount (\$)
514	Balance of 514 Accounts	100,207.52

Line: 242 Expenditure10

Account	Description	Amount (\$)
1	No work done - due to lockout	0.00

Line: 243 707 Other

Account	Description	Amount (\$)
791.000	Inventory adjustments	(5,022.00)
884.000	Catastrophic Insurance	20,751.59

Line: 244 244 Other

Account	Description	Amount (\$)
808.000	Laundry& eng. supplies	1,833.21

Line: 245 245 Other

Ac	count	Description	Amount (\$)
630	0.000	Non Main Overhead	(34,907.27)