Start: 10/01/2019 **End:** 09/30/2020

Crawford

BALANCE SHEET Assets

General Operating Fund

1. Cash	\$2,035,328.07
2. Investments	262,328.41
3. AccountsReceivable :	
a. Michigan Transportation Fund	751,599.82
b. State Trunkline Maintenance	23,795.56
c. State Transportation Department - Other	51,595.01
d. Due on County Road Agreement	93,834.81
e. Due on Special Assessement	0.00
f. Sundry Accounts Receivable	1,160.32
Inventories/Pre-Paid Insurance/Other	
4. Deferred Expense State Aid	0.00
5. Road Materials	230,180.95
	124,009.44
6. Equipment Materials and Parts	156,889.03
7. Prepaid Insurance	0.00
8. Deferred Expense - Federal Aid	0.00
9. Other	0.00

10. TOTAL ASSETS

\$3,730,721.42

Year Ended - 2020

Start: 10/01/2019 **End:** 09/30/2020

Liabilities and Fund Balances

Liabilities

11. Accounts Payable	\$294,764.51
12. Notes Payable (Short Term)	0.00
13. Accrued Liability	101,531.07
14. Advances	424,349.00
15. Deferred Revenue - Special Assessment District	0.00
16. Deferred Revenue - EDF Forest Rd.(E)	0.00
17. Deferred Revenue	0.00
18. Other	0.00

Fund Balances

19. Primary Road Fund	2,608,271.02
20. Local Road Fund	36,198.79
21. County Road Commission Fund	265,607.03
22. Total Fund Balances	2,910,076.84

23. TOTAL LIABILITIES AND FUND BALANCES

\$3,730,721.42

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Start: 10/01/2019 End: 09/30/2020

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CAPITAL ASSETS ACCOUNT GROUP

Assets	(A)	(B)	
24. Land		\$73,092.00	
25. Land Improvements	\$0.00		
25 a.Less: Accumulated Depreciation	0.00	0.00	
26. Depletable Assets	0.00		
26 a.Less: Accumulated Depreciation	0.00	0.00	
27. Buildings	1,965,207.00		
27 a.Less: Accumulated Depreciation	(1,030,837.00)	934,370.00	
28. Equipment - Road	6,924,083.00		
28 a.Less: Accumulated Depreciation	(5,278,241.00)	1,645,842.00	
29. Equipment - Shop	162,487.00		
29 a.Less: Accumulated Depreciation	(125,402.00)	37,085.00	
30. Equipment - Engineers	12,375.00		
30 a.Less: Accumulated Depreciation	(7,240.00)	5,135.00	
Equipment - Yard and Storage	0.00		
31 a.Less: Accumulated Depreciation	0.00	0.00	
32. Equipment and Furniture - Office	62,214.00	0.00	
32 a.Less: Accumulated Depreciation	(59,473.00)	2,741.00	
33. Infrastructure	21,566,876.00	27. 12100	
33 a.Less: Accumulated Depreciation	(4,575,472.00)	16,991,404.00	
34. Vehicles	0.00		
34 a.Less: Accumulated Depreciation	0.00	0.00	
35. Construction Work in Progress		174,105.00	
-	36. Total Assets		\$19,863,774.00
Equities		_	
37. Plant and Equipment Equity			
	37 a.Primary	2,754,317.00	
	37 b.Local	118,053.00	
	37 c.Co. Road Comm.	0.00	
	37 d.Infrastructure	16,991,404.00	
	38. Total Equities		\$19,863,774.00
Long Term Debt	and the contraction of the forest owner.	_	
39. Bonds Payable (Act 51)		0.00	
40. Notes Payable (Act 143)		60,773.00	
41. Vested Vacation and Sick Leave Payable		209,134.00	
42. Installment/Lease Purchase Payable		706,920.00	
43. Other		0.00	
	44. Total Liabilities		\$976,827.00
Fiduciary Fund		_	77
45. Deferred Compensation (Pension) Plan		_	\$0.00

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Year Ended - 2020

Start: 10/01/2019 **End:** 09/30/2020

STATEMENT OF REVENUES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Taxes				
46. County Wide Millage	\$611,815.29	\$0.00	\$0.00	\$611,815.29
47. Other	0.00	0.00	0.00	0.00
48. Total Taxes	611,815.29	0.00	0.00	611,815.29
Licenses and Permits				
49. Specify	0.00	0.00	23,536.25	23,536.25
Federal Sources				
50. Surface Tran. Program (STP)	0.00	0.00	0.00	0.00
51. C Funds - Federal	0.00	0.00	0.00	0.00
52. D Funds - Federal	0.00	0.00	0.00	0.00
53. Bridge	0.00	0.00	0.00	0.00
54. High Priority	0.00	0.00	0.00	0.00
55. Other	736,967.00	0.00	0.00	736,967.00
56. Total Federal Sources	736,967.00	0.00	0.00	736,967.00
STATE SOURCES				
Michigan Transportation Fund				
57. Engineering	5,871.63	4,128.37		10,000.00
58. Snow Removal	0.00	98,420.50	-	98,420.50
59. Urban Road	0.00	0.00		0.00
60. Allocation	2,370,871.00	1,666,973.34	-	4,037,844.34
61. Total MTF	2,376,742.63	1,769,522.21	_	4,146,264.84
Other				
62. Local Bridge	0.00	0.00		0.00
63. Other	0.00	103,193.00	0.00	103,193.00
64. Total Other	0.00	103,193.00	0.00	103,193.00
Economic Development Fund				
65. Target Industries (A)	0.00	0.00		0.00
66. Urban Congestion (C)	0.00	0.00		0.00
67. Rural Primary (D)	0.00	0.00		0.00
68. Forest Road (E)	89,055.30	0.00		89,055.30
69. Urban Area (F)	0.00	0.00		0.00
70. Other	0.00	0.00		0.00
71. Total EDF	89,055.30	0.00	_	89,055.30
72. Total State Sources	\$2,465,797.93	\$1,872,715.21	\$0.00	\$4,338,513.14

Report Date: 3/9/2021

Crawford

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Year Ended - 2020

Start: 10/01/2019 **End:** 09/30/2020

STATEMENT OF REVENUES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Contributions From Local Units				
73. City and Village	\$0.00	\$0.00	\$0.00	\$0.00
74. Township Contr.	0.00	188,892.64	0.00	188,892.64
75. Other	0.00	0.00	0.00	0.00
76. Total Contributions	0.00	188,892.64	0.00	188,892.64
Charges for Service				
77. Trunkline Maintenance	0.00		824,611.36	824,611.36
78. Trunkline Non-maintenance	0.00		297,027.98	297,027.98
79. Salvage Sales	0.00	0.00	1,314.12	1,314.12
80. Other	0.00	0.00	0.00	0.00
81. Total Charges	0.00	0.00	1,122,953.46	1,122,953.46
Interest and Rents				
82. Interest Earned	2,661.24	8.76	455.36	3,125.36
83. Property Rentals	0.00	0.00	5,353.40	5,353.40
84. Total Interest/Rents	2,661.24	8.76	5,808.76	8,478.76
Other				
85. Special Assessments	0.00	0.00	0.00	0.00
86. Land and Bldg. Sales	0.00	0.00	0.00	0.00
87. Sundry Refunds	0.00	0.00	0.00	0.00
88. Gain (Loss) Equip. Disp.	0.00	0.00	0.00	0.00
89. Contributions from Private Sources	0.00	0.00	0.00	0.00
90. Other	0.00	0.00	28,066.78	28,066.78
91. Total Other	0.00	0.00	28,066.78	28,066.78
Other Financing Sources				
92. County Appropriation	0.00	2,718.75	0.00	2,718.75
93. Bond Proceeds	0.00	0.00	0.00	0.00
94. Note Proceeds	0.00	0.00	0.00	0.00
95. Inst. Purch./Leases	0.00	0.00	0.00	0.00
96. Total Other Fin. Sources	0.00	2,718.75	0.00	2,718.75
97. TOTAL REVENUE AND OTHER FINANCING SOURCES	\$3,817,241.46	\$2,064,335.36	\$1,180,365.25	\$7,061,942.07

Report Date: 3/9/2021

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Year Ended - 2020

Start: 10/01/2019 **End:** 09/30/2020

STATEMENT OF EXPENDITURES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Construction/Capacity Improvement				
98. Roads	\$0.00	\$27,362.27		\$27,362.27
99. Structures	0.00	0.00		0.00
100. Roadside Parks	0.00	0.00		0.00
101. Special Assessments	0.00	0.00		0.00
102. Other	0.00	0.00		0.00
103. Total Construction/Cap. Imp.	0.00	27,362.27		27,362.27
Preservation - Structural Improvements				
104. Roads	1,545,697.78	634,115.07		2,179,812.85
105. Structures	1,729.44	0.00		1,729.44
106. Safety Projects	0.00	0.00		0.00
107. Roadside Parks	0.00	0.00		0.00
108. Special Assessments	0.00	0.00		0.00
109. Other	14,774.34	8,653.07		23,427.41
110. Total Preservation - Struct. Imp.	1,562,201.56	642,768.14		2,204,969.70
Maintenence 111. Roads 112. Structures 113. Roadside Parks	374,132.08 4,276.90 0.00	749,526.24 0.00 0.00		1,123,658.32 4,276.90 0.00
114. Winter Maintenance	511,850.06	543,376.80		1,055,226.86
115. Traffic Control	52,815.31	57,689.11		110,504.42
116. Total Maintenance	943,074.35	1,350,592.15		2,293,666.50
117. Total Construction, Preservation And Maintenance	2,505,275.91	2,020,722.56		4,525,998.47
ther 118. Trunkline Maintenance				
	0.00		828,362.78	828,362.78
119. Trunkline Non-maintenance	0.00	454 570 40	297,027.98	297,027.98
120. Administrative Expense	188,039.77	151,670.40	240 464 20	339,710.17
121. Equipment - Net	196,692.83	363,361.35	219,461.20	779,515.38
122. Capital Outlay - Net	6,373.02	0.00	(30,830.20)	(24,457.18)
123. Debt Principal Payment	120,421.22	0.00	0.00	120,421.22
124. Interest Expense	25,594.45	0.00	0.00	25,594.45
125. Drain Assessment	0.00	0.00	0.00	0.00
126. Other	0.00	0.00	0.00	0.00
127. Total Other	537,121.29	515,031.75	1,314,021.76	2,366,174.80
28. Total Expenditures	\$3,042,397.20	\$2,535,754.31	\$1,314,021.76	\$6,892,173.27

Year Ended - 2020

Start: 10/01/2019 **End:** 09/30/2020

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STATEMENT OF CHANGES IN FUND BALANCES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
129. Total Revenues And Other Financing Sources	\$3,817,241.46	\$2,064,335.36	#1 100 2CE 2E	47.054.040.07
130. Total Expenditures	3,042,397.20	2,535,754.31	\$1,180,365.25 1,314,021.76	\$7,061,942.07
131. Excess of Revenues Over (Under) Expenditures	774,844.26	(471,418.95)	(133,656.51)	6,892,173.27 169,768.80
132. Optional Transfers 132 a. Primary to Local (50%) 132 b. Local to Primary (15%)	(500,000.00) 0.00	500,000.00		0.00
133. Emergency Transfers (Local to Primary)	0.00	0.00		0.00
134. Total Optional Transfers	(500,000.00)	500,000.00		0.00
135. Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	274,844.26	28,581.05	(133,656.51)	169,768.80
136. Beginning Fund	2,333,426.76	7,617.74	399,263.54	2,740,308.04
137. Adjustment	0.00	0.00	0.00	0.00
138. Beginning Fund Balance Restated	2,333,426.76	7,617.74	399,263.54	2,740,308.04
139. Interfund Transfer(County to Primary and/or Local)	0.00	0.00	0.00	0.00
140. Ending Fund Balance	\$2,608,271.02	\$36,198.79	\$265,607.03	\$2,910,076.84

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Year Ended - 2020

Start: 10/01/2019 End: 09/30/2020

EQUIPMENT EXPENSE

Direct Eau	inment	Expense

141. Labor and Fringe Benefits	\$287,827.49
142. Depreciation	707,137.89
143. Other	225,912.53

144. Total Direct

1,220,877.91

145. Indirect Equipment Expense

419,606.87

Operating Equipment Expense

146. Labor and Fringe Benefits147. Operating Expenses

34,740.66 207,765.36

148. Total Operating

\$242,506.02

149. TOTAL EQUIPMENT EXPENSE

\$1,882,990.80

Equipment Rental Credits:

	Primary	Local	County	Total
150. Construction/Capacity Improvement	0.00	8,351.39		8,351.39
151. Preservation - Structural Improvement	78,915.16	103,716.40		182,631.56
152. Maintenance	199,521.56	402,303.48		601,825.04
153. Inventory Operations	0.00	0.00	25,705.60	25,705.60
154. MDOT	0.00		228,089.81	228,089.81
155. Other Reimbursable Charges	0.00	0.00	0.00	0.00
156. All Other Charges	0.00	0.00	56,872.02	56,872.02
157. Total Equipment Rental Credits	278,436.72	514,371.27	310,667.43	1,103,475.42
	(A)	(B)	(C)	(D)
158. (Gain) or Loss on Usage of Equipment				779,515.38

PRORATION OF EQUIPMENT USAGE GAIN OR LOSS

(Net Equipment Expense)

159. Equipment Rental Credits	\$278,436.72	\$514,371.27	\$310,667.43	\$1,103,475.42
	(A)	(B)	(C)	(D)
160. Percent of Total	25.23 %	46.61 %	28.15 %	100.00 %
161. Prorated Total Equipment Expense	475,129.55	877,732.62	530,128.63	1,882,990.80
162. Prorated Gain/Loss On Usage	196,692.83	363,361.35	219,461.20	779,515.38
(Net Equipment Expense)				

Start: 10/01/2019 **End:** 09/30/2020

DISTRIBUTIVE EXPENSE - FRINGE BENEFITS

	Total Labor Charge		Distributive Calc.
163. Primary Construction/Cap. Imp.	\$0.00		\$0.00
164. Primary Preservation - Struct. Imp.	65,103.73		93,307.97
165. Primary Maintenance	147,387.40		211,238.57
166. Local Construction/Cap. Imp.	6,762.08		9,691.55
167. Local Preservation - Struct. Imp.	75,579.82		108,322.51
168. Local Maintenance	256,533.34		367,668.71
169. Inventory	0.00		0.00
170. Equipment Expense - Direct	118,122.02		169,294.84
171. Equipment Expense - Indirect	86,421.00		123,860.31
172. Equipment Expense - Operating	14,257.22		20,433.73
173. Administration	156,334.44		224,061.65
174. State Trunkline Maintenance	195,902.39		
175. Sundry Account Rec.	0.00		
176. Capital Outlay	42,657.20		0.00
177. Other	322,220.30		0.00
178. Total Payroll	\$1,487,280.94		
179. Less Applicable Payroll	0.00		
180. Total Applicable Labor Cost	\$1,487,280.94	Total Distributive	\$1,327,879.84

	709-714 Vacation Holiday Sick Leave Longevity	719 Workers Comp. Insurance	715 - 718 Soc. Sec. Retirement	716 Health Insurance	717 Life and Disability Insurance	720 - 725 Other	Distributive Total Calc.
181. Total Fringe Benefits	\$342,835.53	\$71,901.04	\$917,725.99	\$603,165.00	\$10,249.64	\$0.00	\$1,945,877.20
182. Less: Benefits Recovered	0.00	0.00	0.00	(62,384.50)	0.00	0.00	(62,384.50)
183. Less: Refunds	(30.00)	(43,073.56)	0.00	(44,284.03)	0.00	0.00	(87,387.59)
184. Benefits to be Distributed	342,805.53	28,827.48	917,725.99	496,496.47	10,249.64	0.00	1,796,105.11
185. Applicable Labor Cost	1,253,195.38	1,253,195.38	1,253,195.38	1,253,195.38	1,253,195.38	1,253,195.38	
186. Factor	0.273545	0.023003	0.732309	0.396184	0.008179	0.000000	1.433220

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Year Ended - 2020

Start: 10/01/2019 End: 09/30/2020

DISTRIBUTIVE EXPENSE - OVERHEAD Account No. 705 - 957

	Cost of Operations	Distributed Total
187. Primary Construction/Cap. Imp.	\$0.00	\$0.00
188. Primary Preservation - Struct Imp.	1,439,633.13	121,116.34
189. Primary Maintenance	870,108.81	73,202.25
190. Local Construction/Cap. Imp.	25,245.23	2,123.88
191. Local Preservation - Struct. Imp.	593,037.23	49,892.22
192. Local Maintenance	1,246,754.22	104,889.43
193. Other	0.00	0.00
194. TOTAL	\$4,174,778.62	\$351,224.12

	790 Small Road Tools	791 Inventory Adjustment	882 Liability	716 Health Insurance	Other	Total
195. Expenses Distributed	1,696.02	21,242.53	26,806.80	219,614.23	81,862.84	\$351,222.42
196. Applicable Operation Cost	4,174,778.62	4,174,778.62	4,174,778.62	4,174,778.62	4,174,778.62	
197. Factor	0.000406	0.005088	0.006421	0.052605	0.019609	\$0.084129

Start: 10/01/2019 **End:** 09/30/2020

ANALYSIS OF CONSTRUCTION AND MAINTENANCE

Optional for noncontract counties

	Performed b	Performed by County		Performed by Contractor		Totals	
	Primary	Local	Primary	Local	Primary	Local	
198. Constr/Cap. Imp.	\$0.00	\$0.00	\$0.00	\$27,362.27	\$0.00	\$27,362.27	
199. Preser - Struct. Imp.	316,531.41	340,735.66	1,245,670.15	302,032.48	1,562,201.56	642,768.14	
200. Special Assessment	0.00	0.00	0.00	0.00	0.00	0.00	
201. Maintenance	897,662.19	1,314,157.71	45,412.16	36,434.44	943,074.35	1,350,592.15	
202. Total	\$1,214,193.60	\$1,654,893.37	\$1,291,082.31	\$365,829.19	\$2,505,275.91	\$2,020,722.56	

Start: 10/01/2019 End: 09/30/2020

ANALYSIS OF ACCOUNTS RECEIVABLE

Optional for noncontract counties

Trunkline	MDOT
Maintenance	Other
\$195,902.39	\$0.00
262,720.58	0.00
228,089.81	0.00
37,500.85	273,758.50
0.00	0.00
104,261.73	23,269.48
0.00	0.00
\$828,475.36	\$297,027.98
40,137.90	93,349.06
868,613.26	390,377.04
(844,817.70)	(338,782.03)
\$23,795.56	\$51,595.01
	\$195,902.39 262,720.58 228,089.81 37,500.85 0.00 104,261.73 0.00 \$828,475.36 40,137.90 868,613.26 (844,817.70)

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Year Ended - 2020

Start: 10/01/2019 End: 09/30/2020

SCHEDULE OF CAPITAL OUTLAY

215. Land and Improvements (971 - 974)	\$0.00
216. Buildings (975)	0.00
217. Equipment Road (976, 981)	750,452.99
218. Equipment Shop (977)	0.00
219. Equipment Engineers (978)	0.00
220. Equipment - Yard and Storage (979)	0.00
221. Equipment Office (980)	6,881.00
222. Depletable Assets (987)	0.00
223. Total Capital Outlay:	\$757,333.99

	Primary	Local	County	Total
224. Total Capital Outlay:	750,452.99	0.00	6,881.00	757,333.99
225. Less: Equipment Retirements 689	(6,435.87)	0.00	(322.63)	(6,758.50)
226. Sub-total	744,017.12	0.00	6,558.37	750,575.49
227. Less: Depreciation and Depletion 968	(737,644.10)	0.00	(37,388.57)	(775,032.67)
228. Net Capital Outlay Expenditure	\$6,373.02	\$0.00	\$(30,830.20)	\$(24,457.18)

DISTRIBUTION OF GAIN OR LOSS ON DISPOSAL OF ASSETS

	Primary	Local	County	Total
229. Beginning Capital Asset Balance				
Prior Year's Report (Pg. 3)	2,698,191.36	170,174.64	0.00	2,868,366.00
230. Percentage of Total	94.07 %	5.93 %	0.00 %	100.00 %
231. Gain or (loss) on disposal of assets 693	0.00	0.00	0.00	0.00

Start: 10/01/2019 **End:** 09/30/2020

PRESERVATION EXPENDITURES - 90% OF MTF RETURNS

(For Compliance with Section 12(16) of Act 51)

	Primary Road Fund	Local Road Fund	Total
232. Michigan Transportation Fund (MTF) Returns			\$4,146,264.84
DEDUCTIONS			
233. Administrative Expense (from Page 6 Expenditures)			339,710.17
234. Total Capital Outlay (from Page 13)			757,333.99
235. Debt Principal Payment (from Page 6 Expenditures)			120,421.22
236. Interest Expense (from Page 6 Expenditures)			25,594.45
236 a. Total Deductions			1,243,059.83
236 b. Adjusted MTF Returns			2,903,205.01
237. Preser - Struct Imp (from Page 6 Expenditures)	\$1,562,201.56	\$642,768.14	2,204,969.70
238. Routine Maintenance (from Page 6 Expenditures)	943,074.35	1,350,592.15	2,293,666.50
239. Less Federal Aid for Preser - Struct Imp	(694,830.39)	0.00	(694,830.39)
240. TOTAL RD EXPENSE (Excluding Fed Aid)	1,810,445.52	1,993,360.29	3,803,805.81
241. 90% of Adjusted MTF Returns			2,612,884.51

Start: 10/01/2019 End: 09/30/2020

TEN YEARS OF QUALIFIED EXPENDITURES FOR NON MOTORIZED IMPROVEMENTS

(for Compliance with Section 10K of Act 51)

Fiscal Year	2011	2012	2013	2014	2015
Expenditures (\$)	116,619.09	64,238.16	144,584.30	163,413.39	71,837.49
Fiscal Year	2016	2017	2018	2019	2020
Expenditures (\$)	163,682.63	283,043.00	0.00	88,679.14	0.00

242. TOTAL

\$1,096,097.20

Total must equal or exceed 1% of your Fiscal Year MTF returns multiplied by 10

4,146,264.84 x .10 = 414,626.48

Start: 10/01/2019 End: 09/30/2020

INDIRECT EQUIPMENT AND STORAGE EXPENSE Activity 511

Account Number	Account Name	Amount Recorded
707	Wages - Shop and Garage	\$86,421.00
712-724	Fringe Benefits - Shop Employees	124,160.65
721	Drug Testing	959.75
728	Office Supplies - Shop	0.00
731	Janitor Supplies - Shop	3,435.42
733	Welding Supplies	3,318.11
734	Safety Supplies - Shop	54.72
736	Tire Shop Supplies	0.00
737	Shop Supplies	30,336.39
791	Equipment Material/Parts Inventory Adjustment	0.00
801	Contractual Services - Shop	0.00
805	Health Services	0.00
806	Laundry Services	3,726.41
807	Data Processing - Shop	0.00
810	Education Expense - Shop	0.00
850-859	Communications - Shop	0.00
861	Travel and Mileage - Shop Employees	0.00
862	Freight Costs	0.00
875	Insurance - Shop Buildings	0.00
876	Insurance - Boiler and Machine	0.00
878	Insurance - Fleet	39,868.97
883	Insurance - Underground Tank	0.00
921-923	Utilities - Shop and Storage Buildings	28,827.80
931	Buildings Repairs and Maintenance	11,428.29
932	Yard and Storage Repairs and Maintenance	4,129.48
933	Shop Equipment Repairs and Maintenance	1,342.67
934	Office Equipment Repairs and Maintenance	227.86
941	Equipment Rental - Shop Pickup/Wrecker	4,305.80
944-947	Underground Storage Tank Expense	0.00
956	Safety Expense - Shop	2,142.12
968	Depreciation - Shop Building	33,197.18
968	Depreciation - Storage Building	0.00
968	Depreciation - Shop Equipment	24,360.50
968	Depreciation - Stockroom Expense	0.00
707	Other:	17,363.75
	243. TOTAL	\$419,606.87

Start: 10/01/2019 End: 09/30/2020

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ADMINISTRATIVE EXPENSE SCHEDULE AND ALLOCATION

(for Compliance with Section 14(4) of Act 51)

ccount Number	Account Name	Amount Recorde
703-708	Salaries and Wages	\$156,334.44
709-714	Administrative Leave	0.00
724	Fringe Benefits	224,605.05
727	Postage	1,975.63
728	Office Supplies	3,625.92
730	Dues and Subscriptions	0.00
801	Contractual Services	17,210.27
803	Legal Services	12,049.50
804	Auditing and Accounting Services	7,600.00
807	Data Processing	0.00
810	Education	0.00
850-853	Communications	4,380.00
861	Travel and Mileage	9,149.29
862	Freight	0.00
873	Public Relations	752.00
874	Advertising	1,592.80
875	Insurance - Building and Contents	0.00
876	Insurance - Boiler and Machinery	0.00
877	Insurance - Bonds	99.76
880	Insurance - Umbrella	0.00
881	Insurance - Errors and Omissions	16,096.12
882	Insurance - General Liability	0.00
920-923	Utilities	5,071.02
931	Building Repair/Maintenance	734.00
934	Office Equipment Repair/Maintenance	3,022.47
942	Building Rental	0.00
955-956	Miscellaneous	990.06
966-967	Overhead	0.00
968	Depreciation - Buildings	6,317.17
968	Depreciation - Engineering Equipment	1,455.00
968	Depreciation - Office Equipment and Furniture	1,505.35
	Other:	(7,439.62)
	244. TOTAL	\$467,126.23
Credits to Administrati		\$467,126.2
646	Handling Charges on Materials Sold	0.00
629	Overhead - State Trunkline Maintenance	(104,146.68)
691	Purchase Discounts	0.00
	Other:	(23,269.38)
	Total Credits to Administrative Expense	\$(127,416.06)
	245. Net Administrative Expense	\$339,710.17

Report Date: 3/9/2021

Crawford

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Year Ended - 2020

Start: 10/01/2019 End: 09/30/2020

Forest Road Report

This information is required by Act 231, P.A. of 1987, as amended.

Road Name	Location		Amount Spent (\$)	Project Type
Wakeley Bridge Rd 201903	Grayling Township		136,248.00	Resurfacing
		246. Total	\$136,248.00	

Start: 10/01/2019 End: 09/30/2020

CONSTRUCTION / CAPACITY IMPROVEMENTS / STRUCTURAL IMPROVEMENTS Summary

CONSTRUCTION / CAPACITY IMPROVEMENTS

	Primary System				Local System		
ROADS	*Unit		Exp	penditures	*Unit		Expenditures
247. New Construction, New Location	0.00	mi.	x	\$0.00	1.00	mi.	\$27,362.27
248. Widening	0.00	mi.	to the second	0.00	0.00	mi.	0.00
BRIDGES							
249. New Location	0.00	ea.		0.00	0.00	ea.	0.00
250. TOTAL CONSTRUCTION/CA	PACITY IMP			\$0.00			\$27,362.27

PRESERVATION - STRUCTURAL IMPROVEMENTS

	Prin	nary Sy	yste	m	Loca	al Sys	tem
ROADS	*Unit			Expenditures	*Unit		Expenditures
251. Reconstruction	0.00	mi.	x	\$0.00	0.00	mi.	\$0.00
252. Resurfacing	8.48	mi.		1,545,697.78	2.16	mi.	634,115.07
253. Gravel Surfacing	0.00	mi.		0.00	0.00	mi.	0.00
254. Paving Gravel Roads	0.00	mi.		0.00	0.00	mi.	0.00
SAFETY PROJECTS							
255. Intersection Improvements	0.00	ea.		0.00	0.00	ea.	0.00
256. Railroad Crossing Improvements	0.00	ea.		0.00	0.00	ea.	0.00
257. Other	0.00	ea.		0.00	0.00	ea.	0.00
MISCELLANEOUS							
258. Roadside Parks	0.00	ea.		0.00	0.00	ea.	0.00
259. Other	0.00	ea.		14,774.34	0.00	ea.	8,653.07
260. Subtotals				1,560,472.12			642,768.14
BRIDGES							
261. Replacement	0.00	ea.		0.00	0.00	ea.	0.00
262. Recondition or Repair	0.00	ea.		1,729.44	0.00	ea.	0.00
263. Replace with Culvert	0.00	ea.		0.00	0.00	ea.	0.00
264. Bridge Subtotals				1,729.44			0.00
265. TOTAL PRESERVATION	ON - STRUCT	IMP		\$1,562,201.56			\$642,768.14

^{*}All Units are to be reported in the Fiscal Year that the project is opened for use.

Year Ended - 2020

Start: 10/01/2019 **End:** 09/30/2020

SCHEDULE OF TOWNSHIP MILEAGE AND POPULATION

Loca	ı	Ro	a	ds	
			-	43	

Primary Roads

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		Localit	odds		rimary K	Jaus		
		Outside ipalities			Outside ipalities			
Township Beaver Creek	Total Local (mi) 91.82	Local Urban (mi) 0.00	Funds Received (\$) 250,209.50	Total Primary (mi) 33.16	Primary Urban (mi) 0.00	Funds Received (\$) 82,303.12	Population Outside Municipalities 1,736	Funds Received (\$) 33,626.32
Frederic	59.99	0.00	163,472.75	24.80	0.00	61,553.60	1,137	22,023.69
Grayling	142.84	0.00	389,238.99	47.31	0.00	117,423.42	5,827	112,868.99
Lovells	88.34	0.00	240,726.49	36.75	0.00	91,213.50	626	12,125.62
Maple Forest	39.58	0.00	107,855.50	0.00	0.00	0.00	653	12,648.61
South Branch	103.63	0.00	282,391.74	24.49	0.00	60,784.18	2,007	38,875.59
266. Totals	526.20	0.00	\$1,433,894.97	166.51	0.00	\$413,277.82	11,986	\$232,168.82
Local Road Rate Pe	er Mile		2725 Primary	Road Rate Per	Mile	248	32	
Local Urban Road F	Rate Per Mile		2366 Primary	Urban Road R	ate Per Mile	1419	96	
Population Rate Pe	r Capita		19.37					

Start: 10/01/2019 End: 09/30/2020

SCHEDULE OF TOWNSHIP EXPENDITURES AND CONTRIBUTIONS **Expenditures**

Township	Construction/ Capacity Improvement (\$)	Preservation - Struct Improvement (\$)	Total (\$)	Township Contributions* (\$)
Beaver Creek	0.00	2,048.04	2,048.04	440.72
Frederic	0.00	0.00	0.00	200.00
Grayling	0.00	86,286.44	86,286.44	64,529.22
Lovells	0.00	0.00	0.00	300.00
Maple Forest	0.00	0.00	0.00	100.00
South Branch	0.00	0.00	0.00	123,322.70
267. Totals	\$0.00	\$88,334.48	\$88,334.48	\$188,892.64

^{*}The Township Contributions Totals and the Funds expended for Construction and Preservation amount may not balance. The Township Contributions list all funds contributed by each township and will balance back to the amount reported on the Statement of Revenues, Line 74, Township Contributions.

The total funds expended are for Construction and Preservation only. They do not contain funds expended for Routine Preventative Maintenance.

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Year Ended - 2020

Start: 10/01/2019 **End:** 09/30/2020

ASSET MANAGEMENT **Projects Completed During the County Fiscal Year**

Work Type:

Bituminous Resurfacing

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
Old US 27	505,074.00	09/30/2020	Asphalt
OLD US 27 part 2	483,747.00	09/30/2020	Asphalt

Work Type:

Crush & Shape & Resurf

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
201802	795,224.69	09/30/2020	Asphalt